

**Madam Chairman, Board of Directors and shareholders,**

My name is Anders Danielsson and I am the President and CEO of Skanska. During the current Corona outbreak we have, as previously announced, we have chosen to shorten the year's AGM. My ambition is to provide you with an update of the current situation and to share how we work under the prevailing conditions with high uncertainty around us globally. I will now give a summary of the past year and how we look at the future. In this special case, to take part of a more detailed version of my speech, we refer to our website.

A year goes by quickly in the world of Skanska. At our AGM last year, I started off by highlighting the three goals we established for optimizing our operations when I was appointed. Allow me to repeat them:

- Restoring profitability within the Construction stream.
- Maximizing the potential of our successful business streams Commercial Property Development and Residential Development...
- ...and creating a more efficient and productive Skanska through a more decentralized organization in which our geographical units have greater profit responsibility and our Group staff activities are optimized.

I am pleased to see that our profitability-enhancing measures in the Construction operation have generated results. In our project development stream, Commercial Property Development achieved an all-time high in capital gains and Residential Development had a stable result. In total, profit rose to SEK 6.4 billion on the bottom line. The summary of last year also tells us that revenue increased to SEK 177 billion. Adjusted for currency rates, revenue decreased by 1 percent.

In relation to our financial targets, we came out on the right side in most measurements against which we assess our performance:

- Return on capital employed exceeded the target level of 10 percent. Similarly, the return on equity, amounting to just over 21 percent, exceeded the target.
- Regarding the construction margin, we are continuing on our journey of improvement. We reported a level of 2.4 percent for 2019. The underlying figure touched on 2.6 percent and we are constantly striving to reach our target of 3.5 percent.

Our investments in projects generate very favorable returns. A strong balance sheet secures our scope for maneuver and gives us resilience in an external environment subject to political and macroeconomic uncertainty. This is something we can lean on in these times.

Unexpected external events affect us all to some extent. This year, the Corona virus struck with full force. We are monitoring developments and are analyzing the potential long and short-term effects for Skanska. Time will tell what impact it will have on the world economy and the extent to which it will affect investments and the level of activity in the construction industry.

At Skanska we have more than 130 years of experience in managing risk. It is in our DNA to analyze different scenarios, develop different strategies, and to take action. It gives us confidence in our daily work. The conditions are changing from day to day during the

current pandemic and we are continuously reviewing our operations to minimize disruptions. This may involve, for example, ensuring functioning deliveries from our suppliers and subcontractors. It has always been our ambition to keep the vast majority of our projects running.

During the spread of the coronavirus, many questions have been raised about market and demand and it remains to be seen how we will be affected in a long-term perspective. However, urbanization is a strong underlying driving force and I am convinced that infrastructure, hospitals, schools, homes and green offices will still be needed in the coming years. We will provide our updated analysis and our outlook for the next 12 months in conjunction with our report for the first quarter.

I also want to take the opportunity to highlight our successful climate work. It is otherwise an issue that easily gets forgotten during the ongoing pandemic. Climate is one of humanity's great challenges. The construction industry accounts for a large amount of the emissions. But the good news is that we can be a part of the solution.

We want to take a vigorous approach to climate change and, accordingly, in 2019, Skanska adopted the target of climate neutrality by 2045 throughout the value chain, with a 50-percent reduction in carbon dioxide by 2030. This is an important part of our promise to build a better society. And we want to do it together with our customers and other stakeholders. We have already cut our carbon footprint by 28 percent compared with our base year, which is 2015.

During the pandemic, we have worked hard on internal information to safeguard our employees' health and to ultimately reduce the general spread of infection. An extended travel ban, working at home and isolation of employees with symptoms have hopefully also contributed to reducing the pressure on the healthcare system. As always, we are working safely or not at all at Skanska. This also applies in this extreme situation.

The full effects of this unique occurrence remain to be seen, but it is clear that we will be affected in one way or another in the difficult situation that the world is in. As a preventive measure, we are going to review our cost structure. We want to safeguard our strong financial position and resilience, which has historically proven to be a reliable and successful strategy in earlier crises.

I want to emphasize that Skanska is fundamentally a well-managed and secure company with a solid balance sheet. We have a clear plan and are continuing to work hard in our prioritized areas. When the general economic situation slowly returns to its new normality, I am convinced that, with the support of our core values and our fantastic employees, we will stand well-equipped to continue building for a better society and thus to create value for our shareholders.

Thank you!