



Skanska Capital Markets Day, November 18, 2025

Agenda for the session webcasted live

- 8:00–8:10 am **Opening and welcome to Skanska in the USA**
- 8:10–8:30 am **Performance, way forward and targets**
(Anders Danielsson, President and CEO)
- 8:30–8:50 am **Commercial direction for Construction**
(Anders Danielsson, President and CEO; Richard Kennedy, EVP,
Ståle Rød, EVP)
- 8:50–9:00 am **Commercial direction for Residential Development** (Ståle Rød, EVP)
- 9:00–9:25 am **Commercial Direction for Commercial Property Development and
Investment Properties** (Claes Larsson, EVP)
- 9:25–9:30 am **Drivers for sustainability** (Lena Hök, EVP Sustainability & Innovation)
- 9:30–9:45 am *Coffee break*
- 9:45–10:05 am **Group financials** (Jonas Rickberg, EVP and CFO)
- 10:05–10:30 am **Q&A session** (Group Leadership Team)
- 10:30–10:35 am **Final remarks: Ambitions, actions and priorities**
(Anders Danielsson, President and CEO)
- 10:35 am **End of webcasted session**