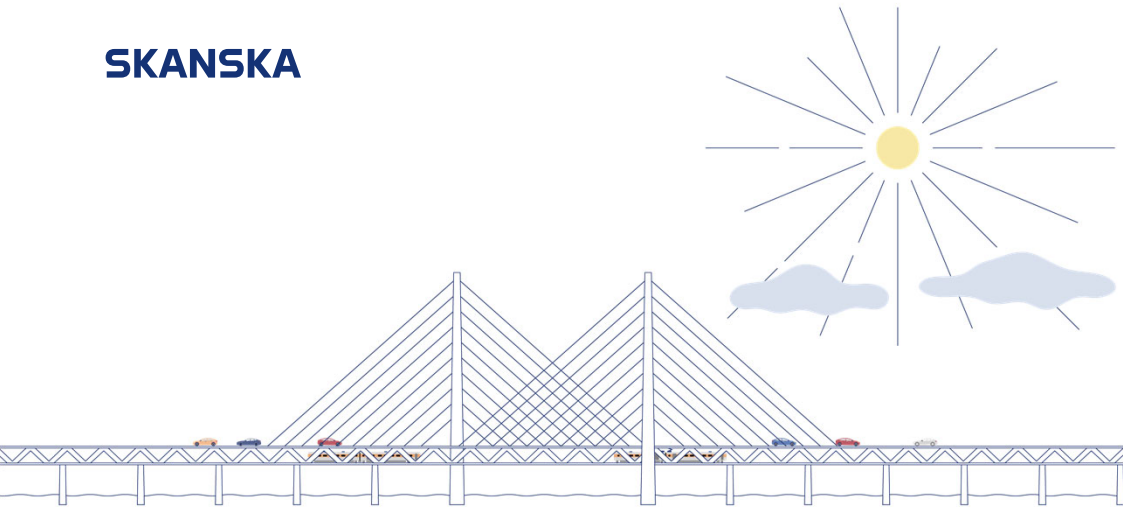


SKANSKA



# Capital Market Day

December 7, 2021

## Agenda

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Overview, performance and strategic review accomplishments

Group strategy

Break

Market situation and Commercial direction

Break

Group Financials and Group targets

Q&A and Summary

End

